

EMIS Group

H121 results

Commercialising recent investment

EMIS reported H121 results ahead of board expectations and is on track to meet the company's FY21 expectations. After a period of investment to develop the EMIS-X platform, and at least a year of diverting resource to support customers' COVID-19 efforts, EMIS is now in a position to execute its growth strategy. Our revenue and adjusted operating profit forecasts are unchanged, with revenue growth accelerating to the lower end of the targeted medium-term 5-9% range from FY22.

Year end	Revenue (£m)	PBT* (£m)	Diluted EPS* (p)	EMIS adj dil EPS** (p)	DPS (p)	P/E (x)
12/19	159.5	41.0	53.5	51.1	31.2	25.6
12/20	159.5	43.4	56.4	50.4	32.0	24.3
12/21e	164.1	42.2	53.7	52.8	35.2	25.5
12/22e	172.7	46.7	59.5	57.1	36.0	23.0

Note: *PBT and EPS are normalised, excluding amortisation of acquired intangibles, exceptional items and share-based payments. **EMIS adjusted EPS - cash accounts for development costs and excludes exceptional items and amortisation of acquired intangibles.

H121: Solid performance

While continuing to support customers with COVID-19 related requirements, EMIS saw operations start to return to normal. H121 revenue increased 7% y-o-y and adjusted operating profit grew 13% y-o-y. EMIS Health revenue was marginally higher, with higher-margin revenue driving adjusted operating profit up 5% y-o-y. EMIS Enterprise revenue increased 21% y-o-y and adjusted operating profit was up 28% y-o-y. The group closed H121 with net cash of £48m and announced an interim dividend of 17.6p, up 10% y-o-y and ahead of our 17p forecast. Our revenue and adjusted operating profit forecasts are unchanged although we have revised our capex, depreciation and amortisation forecasts to reflect company guidance.

Well-positioned for post-COVID-19 healthcare market

The pandemic has accelerated digital adoption within healthcare and even once the worst of the pandemic is over, and the vaccination programme substantially complete, we believe this is a permanent structural shift. The importance of data to assess performance and improve preventative medicine has become more evident and at the same time, there is increased focus on combining health and social care. EMIS's expertise in connected care puts it at the heart of this, with critical mass in primary, acute, pharmacy and community care, and EMIS-X analytics tools that are designed to work safely and securely with clinical data.

Valuation: At a discount to peers

Compared to a global group of healthcare software peers, EMIS trades at a discount on all valuation metrics. EMIS generates significantly higher operating profit margins but with slightly slower revenue growth, generates lower earnings growth. Its dividend yield is significantly ahead of the group. Key to closing the discount will be evidence that revenue growth is returning to the company's medium-term goal of mid- to high-single digits, in turn driving stronger earnings growth. We note that EMIS has good visibility (recurring revenue was 79% in H121) and a strong balance sheet with no debt.

Software & comp services

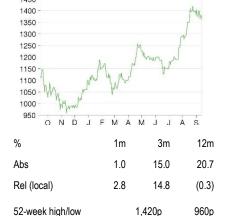
14 September 2021

1.368p

Market cap	£866m
Net cash (£m) at end H121	48.0
Shares in issue	63.3m
Free float	98%
Code	EMIS
Primary exchange	AIM
Secondary exchange	N/A

Share price performance

Price



1,420p

960p

Business description

EMIS is a software supplier to the UK healthcare market, with two divisions. EMIS Health supplies integrated care technology to the NHS, including primary, community, acute and social care. EMIS Enterprise is a business-to-business software provider to the healthcare market, including medicines management, partner businesses, patient-facing services and healthcare analytics.

Next events

FY21 trading update January 2022

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Edison profile page

EMIS Group is a research client of Edison Investment Research Limited



Review of H121 results

£m		H121		H120	y-o- <u>y</u>
Revenues		83.5		78.1	6.9%
Gross margin		90.3%		85.3%	5.0%
EBITDA		25.7		25.2	2.1%
EBITDA margin		30.8%		32.2%	(1.5%
Normalised EBIT		20.4		20.4	0.1%
EMIS adjusted EBIT		20.0		17.8	12.6%
Reported EBIT		16.3		16.6	(1.9%
Normalised EBIT margin		24.4%		26.1%	(1.7%
EMIS adjusted EBIT margin		24.0%		22.8%	1.2%
Reported EBIT margin		19.5%		21.3%	(1.8%
Net interest income		(0.2)		(0.1)	90.1%
Reported PBT		16.4		17.7	(7.2%
Tax		(3.3)		(3.4)	(1.4%
Normalised net income		16.5		17.1	(3.6%
Reported net income		13.1		14.4	(9.0%
Normalised diluted EPS (p)		26.0		27.1	(4.1%
EMIS adjusted diluted EPS (p)		25.3		22.9	10.5%
Reported basic EPS (p)		20.8		22.9	(9.2%
Net cash		48.0		44.1	8.9%
*****		40.0		44.1	0.97
Exhibit 2: Divisional performan	ıce	Пээл	U424	y a y	hol
Source: EMIS, Edison Investment Re Exhibit 2: Divisional performan £m		H220	H121	у-о-у	h-o-l
Exhibit 2: Divisional performan £m Revenues	H120	•			
Exhibit 2: Divisional performan £m Revenues EMIS Health	H120 54.0	53.8	54.3	0.5%	0.9%
Exhibit 2: Divisional performan £m Revenues EMIS Health EMIS Enterprise	H120 54.0 24.1	53.8 27.6	54.3 29.3	0.5% 21.3%	0.9% 6.1%
Exhibit 2: Divisional performan £m Revenues EMIS Health EMIS Enterprise Total	H120 54.0	53.8	54.3	0.5%	0.9% 6.1%
Exhibit 2: Divisional performan £m Revenues EMIS Health EMIS Enterprise Total Adjusted operating profit	54.0 24.1 78.1	53.8 27.6 81.3	54.3 29.3 83.5	0.5% 21.3% 6.9%	0.99 6.19 2.79
Exhibit 2: Divisional performants £m Revenues EMIS Health EMIS Enterprise Total Adjusted operating profit EMIS Health	54.0 24.1 78.1	53.8 27.6 81.3	54.3 29.3 83.5	0.5% 21.3% 6.9%	0.9% 6.1% 2.7% (5.1%
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While the company continues to support customers with their COVID-19 requirements, operational activities have broadly returned to business as usual. EMIS reported revenue growth of 7% y-o-y in H121, with recurring revenue growth of 4% y-o-y (79% of revenue). Adjusted operating profit increased 13% y-o-y and the adjusted operating margin increased 1.2pp to 24.0%. This was after the award to all staff of a one-off cash bonus to reward them for work during the pandemic. Adjusted EPS increased 11% y-o-y. Both revenue and adjusted operating profit were also ahead of H119 (ie pre COVID-19).



On a normalised basis, operating profit was flat and net income was 4% lower year-on-year, reflecting a much lower level of capitalised development costs (H121 £2.1m vs H120 £4.1m). Management noted that the R&D team had been more focused on customer experience during H1 and the criteria for capitalising costs had been tightened.

The company closed H121 with gross/net cash of £48.0m. Cash from operations of £17.0m was after making the deferred VAT payment of £7.3m and also reflected some overdue accounts receivable, which were received in July.

EMIS announced an interim dividend of 17.6p (+10% y-o-y), ahead of our 17p estimate.

EMIS Health: Steady performance

The division saw revenue growth of 0.5% y-o-y, while a lower proportion of lower-margin hardware sales compared to last year resulted in adjusted operating profit growth of 4.7%.

The company noted that there had been no material changes to market shares. The business continues to deliver on the requirements of the GP IT Futures contract within primary care and support ongoing requirements relating to COVID-19. EMIS's online test results system, Keystone, was scaled up to manage the sending of up to 10 million test results per day into GP records. EMIS also released new technology to support GPs through the vaccination programme and helped NHS England with its daily COVID-19 reporting requirements.

EMIS Health continues to support its Welsh customers; no end users have moved away from EMIS since the framework was changed in 2018. EMIS is awaiting the outcome of the new Digital Health and Care Wales primary care framework tender process.

The business began to use EMIS-X analytics internally to analyse reporting trends and spot potential problems at an earlier stage.

EMIS Enterprise: Shifting from investment to growth

Boosted by the use of Pinnacle's Outcomes4Health software to support the COVID-19 vaccine rollout in England, the division saw revenue growth of 21% y-o-y and adjusted operating profit growth of 28% y-o-y (margin 28.6%).

The company noted that Pinnacle contributed £3.3m to revenue in H121, compared to £0.7m in H120, with the majority of revenue in H121 coming from projects to set up and scale up the system for the vaccination programme. 66m vaccinations have been recorded in the software to date. These are transferred through interoperability to the National Immunisation Management System and from there to GP clinical systems the next day. This enables patients to access the data via the NHS App or Patient Access. EMIS expects that Outcomes4Health software will be used for COVID-19 booster vaccinations and flu vaccinations. Integration of Pinnacle software with GP and community pharmacy software is ongoing.

The division's focus is on growth in the following areas:

- Patient-facing digital services: Patient Access had 13 million registered users at the end of H121, up from 11.7 million at the end of FY20. 11.5 million repeat prescriptions were ordered in H121 compared to 11.7 million in H120. The pilot version of a new service, Smart Pharmacy, was launched, which allows patients to order, track and opt for home delivery of their medications from their local pharmacy.
- Developing the life sciences market with EMIS-X Analytics (EXA): since its launch in October 2020, EXA has been used in several pilot projects. During H121, two pilots were converted to commercial contracts.
- Pharmacy: community pharmacy appointment bookings are growing, with the booking service now live in 1,600 branches of 248 pharmacies. A new solution was launched to support the



- national Discharge Medicines Service in England, supporting the transfer of clinical information when a patient is discharged from hospital to their chosen community pharmacy.
- Partner programmes: this has evolved into two types of partner. Elite partners offer strategically important core capabilities (eg document management, video consulting, referral functionality), which plug-in to EMIS technology to provide a complete solution. Resale partners offer a wide range of products and services that interoperate and exchange data with EMIS clinical systems, including clinical devices such as spirometry and ECG devices. EMIS noted that more than 20% of revenue in H121 was generated from partner programmes across both divisions.

The company also noted the many current and potential uses for EMIS-X. Examples include care pathways (identify patients who may require additional clinical care and assess outcomes of this care), analysing vaccine adverse events and early identification of undetected conditions¹.

Connected care: The future of healthcare

The NHS is working towards integrated care systems (ICS) that bring together health and social care. Access to and use of data (both clinical and operational) will be a key part of this, providing the ability to assess performance, analyse patient cohorts and improve preventative medicine. EMIS's investment in the EMIS-X platform, including the soon to be deployed FHIR (fast healthcare interoperability resource) layer, combined with its connected care capabilities across primary, acute, community and pharmacy settings position it well for this next phase.

OpenSAFELY: An example of trusted research environment for data

A key concern for individuals regarding the use of their clinical data by third parties is that they are unsure what the information is being used for and they have no control over where it goes. NHS England has tried to introduce the GPDPR (general practice data for planning and research) service, which extracts clinical data from patient records that can then be used by approved third parties. Controversy over the anonymity (or otherwise) of the data led to many patient opt-outs and the project was paused. The government is looking to make various improvements to the programme, including the development and implementation of a trusted research environment in NHS Digital.

EMIS is working with Ben Goldacre, a prominent data scientist and doctor, on the OpenSAFELY project. This allows researchers to make requests to use specific patient data; using software tools provided by OpenSAFELY the data are anonymised and analysed in situ, never leaving the platform on which they reside, and the results returned to the researchers. EMIS supports the OpenSAFELY COVID-19 project, which allows researchers to analyse data from 35 million patient records on the EMIS platform to gain insights into both the short- and long-term effects of COVID-19.

ESG strategy under development

The company is currently developing its ESG proposition, pulling together a number of existing initiatives. The board has approved the plan and will shortly create a committee to strengthen and develop its ESG strategy.

¹ See page 40 Enterprise adoption of Al.



Outlook and changes to forecasts

Management noted that it has 'a clear line of sight to meet Board expectations for H2' and noted that it was moving from a development phase to a growth phase, reiterating the medium-term revenue growth target of 5–9%. Our FY22 revenue growth forecast of 5.3% and FY23 forecast of 5.6% are in line with this plan. The company also noted that future growth is likely to come from the combination of smaller new business wins across its whole product portfolio rather than from one specific area.

As the company capitalised a lower amount of development costs in H121 than we expected, we have reduced our forecast for the year and for related amortisation. We have also reduced our FY21 depreciation forecast to reflect the amount reported in H121. We have increased our dividend forecasts for all three years. Forecasts on an EMIS-adjusted basis (ie before accounting for capitalisation of development costs) are unchanged at the operating profit and net income level. We have slightly increased our dilutive share count forecasts, which results in a small cut to our diluted adjusted EPS forecasts.

£'000s	FY21e	FY21e	Change	у-о-у	FY22e	FY22e	Change	у-о-у	FY23e	FY23e	Change	у-о-у
	Old	New			Old	New			Old	New		
Revenues	164,139	164,113	(0.0%)	2.9%	172,741	172,741	0.0%	5.3%	182,448	182,448	0.0%	5.6%
Normalised operating profit	43,440	41,792	(3.8%)	(2.9%)	46,169	46,329	0.3%	10.9%	49,038	49,198	0.3%	6.2%
Normalised operating margin	26.5%	25.5%	(1.0%)		26.7%	26.8%	0.1%		26.9%	27.0%	0.1%	
Reported operating profit	36,443	33,636	(7.7%)	(6.0%)	40,918	40,429	(1.2%)	20.2%	44,330	44,330	0.0%	9.7%
EMIS adjusted operating profit	41,100	41,092	(0.0%)	4.6%	44,429	44,429	0.0%	8.1%	47,298	47,298	0.0%	6.5%
Adjusted operating margin	25.0%	25.0%	(0.0%)		25.7%	25.7%	0.0%		25.9%	25.9%	0.0%	
Normalised diluted EPS (p)	56.2	53.7	(4.4%)	(4.7%)	59.7	59.5	(0.3%)	10.8%	63.3	63.1	(0.3%)	6.1%
Reported EPS (p)	47.3	43.7	(7.6%)	(9.1%)	53.1	52.5	(1.2%)	20.0%	54.3	54.3	0.0%	3.5%
EMIS diluted adjusted EPS (p)	53.2	52.8	(0.6%)	4.7%	57.4	57.1	(0.6%)	8.1%	57.7	57.3	(0.6%)	0.5%
Dividend per share (p)	34.0	35.2	3.5%	10.0%	35.0	36.0	2.9%	2.3%	36.0	37.0	2.8%	2.8%
Net cash	53,763	55,322	2.9%	4.4%	68,435	68,045	(0.6%)	23.0%	84,939	84,175	(0.9%)	23.7%

Valuation

Our peer group includes companies involved in clinical, healthcare analytics and medicines management software. The tables below show how EMIS compares in terms of financial performance (Exhibit 4) and valuation metrics (Exhibit 5). EMIS is at the top of its peer group in terms of EBIT margins but is at the lower end in terms of revenue growth and consequently earnings growth. It trades at a discount to the peer group average/median on all metrics, with a dividend yield at the top end of the group. Reacceleration of growth post COVID-19 will be a key driver of upside. We note that EMIS has £48m in net cash plus further credit lines (£15m undrawn bank facility plus £15m accordion) available to invest in growth if suitable M&A opportunities present themselves.



Exhibit 4: Peer financial	metrics	(%)										
Company	EBIT margin			EBITDA margin			Rev growth			EPS growth		
	CY	NY	NY+1	CY	NY	NY+1	CY	NY	NY+1	CY	NY	NY+1
EMIS	25.5	26.8	27.0	32.2	34.3	34.0	2.9	5.3	5.6	-4.7	10.8	6.1
Allscripts Healthcare Solutions	9.4	10.4	10.9	18.0	18.5	18.9	-8.4	2.4	2.6	6.6	6.2	3.1
Cegedim	7.8	8.1	8.4	21.2	21.3	21.7	3.9	4.0	3.5	107.5	12.7	11.8
Cerner Corp	21.4	22.2	23.2	32.7	33.8	34.6	5.2	5.2	4.6	14.7	9.9	15.3
Computer Programs & Systems	N/A	N/A	N/A	18.7	20.1	22.4	5.6	6.8	8.9	21.8	11.6	22.2
Craneware	27.9	26.1	27.3	35.1	44.1	43.0	5.5	6.8	9.3	3.8	10.6	8.5
CompuGroup	13.3	14.7	16.0	21.6	22.8	23.8	22.2	5.1	4.5	8.4	15.2	11.2
Health Catalyst	-25.8	-17.1	-14.6	-4.5	0.3	4.7	26.4	21.5	21.7	N/A	N/A	N/A
Inovalon Holdings	27.3	28.9	N/A	34.9	35.9	36.7	15.7	12.5	11.8	21.2	22.4	20.7
Nexus	12.6	14.3	15.7	21.9	22.9	23.9	16.6	13.8	9.5	31.6	26.1	19.2
NextGen Healthcare	13.8	14.2	11.0	18.4	19.2	20.2	4.6	4.6	4.5	-5.6	8.4	9.7
Omnicell	16.9	17.8	17.2	21.2	22.5	23.6	24.6	13.9	13.7	46.1	11.2	12.3
OPTIMIZERx Corp	N/A	N/A	N/A	15.7	19.7	20.9	40.2	28.6	22.4	161.3	59.3	27.3
Pharmagest Interactive	27.3	27.4	27.6	31.5	32.2	32.4	11.9	11.3	10.0	21.9	15.0	12.9
Tabula Rasa HealthCare	-11.0	-7.9	-7.3	8.1	10.2	12.5	15.2	15.6	13.0	N/A	352.7	80.7
Average	11.7	13.3	12.3	21.0	23.1	24.2	13.5	10.9	10.0	36.6	43.2	19.6
Median	13.5	14.5	15.7	21.2	21.9	23.0	13.6	9.1	9.4	21.5	12.7	12.9

Source: Edison Investment Research, Refinitiv (as at 13 September)

Exhibit 5: Peer valuation	metrics	
	Share	Marke

	Share	Market	EV/sal	les	EV/EBIT	DΑ	EV/EB	BIT	P/E		Div yi	eld
	price	cap m	CY	NY	CY	NY	CY	NY	CY	NY	CY	NY
EMIS	£13.68	866	5.0	4.7	15.5	13.8	19.6	17.7	25.5	23.0	2.6%	2.6%
EMIS - adjusted profitability			5.0	4.7	15.5	13.8	19.9	18.4	25.9	24.0	2.6%	2.6%
Allscripts Healthcare Solutions	\$14.31	1,789	1.3	1.3	7.3	7.0	14.0	12.4	17.7	16.6	0.0%	0.0%
Cegedim	€28.15	394	1.2	1.2	5.8	5.6	15.7	14.6	17.0	15.1	0.0%	0.0%
Cerner Corp	\$74.45	22,006	4.0	3.8	12.1	11.2	18.5	16.9	22.8	20.8	1.1%	1.0%
Computer Programs & Systems	\$36.35	532	2.3	2.1	12.0	10.5	N/A	N/A	13.5	12.1	4.4%	4.4%
Craneware	£24.70	878	15.5	14.5	44.1	32.9	55.4	55.5	51.1	46.2	0.0%	0.0%
CompuGroup	€82.30	4,426	4.9	4.7	22.7	20.4	36.9	31.7	40.4	35.0	0.7%	0.7%
Health Catalyst	\$55.96	2,794	11.3	9.3	N/A	N/A	N/A	N/A	N/A	N/A	0.0%	0.0%
Inovalon Holdings	\$40.45	6,324	9.2	8.2	26.4	22.8	33.7	28.3	53.8	44.0	N/A	N/A
Nexus	€74.40	1,172	6.2	5.4	28.2	23.6	48.9	38.0	59.5	47.2	0.3%	0.3%
NextGen Healthcare	\$15.00	1,009	1.6	1.6	8.8	8.1	11.7	10.9	16.2	15.0	0.0%	0.0%
Omnicell	\$159.67	6,942	6.1	5.4	28.9	23.8	36.2	30.2	43.0	38.7	N/A	N/A
OPTIMIZERx Corp	\$68.85	1,213	18.6	14.5	118.3	73.4	N/A	N/A	131.8	82.7	N/A	N/A
Pharmagest Interactive	€97.70	1,484	7.8	7.0	24.7	21.7	28.5	25.5	39.3	34.2	1.2%	1.3%
Tabula Rasa HealthCare	\$28.79	720	3.1	2.7	38.0	26.1	N/A	N/A	311.2	68.8	N/A	N/A
Average			6.6	5.8	29.0	22.1	30.0	26.4	62.9	36.6	0.8%	0.8%
Median			5.5	5.0	24.7	21.7	31.1	26.9	40.4	35.0	0.1%	0.1%

Source: Edison Investment Research, Refinitiv (as at 13 September)



£'000s	2016	2017	2018	2019	2020	2021e	2022e	2023
Year end 31 December								
PROFIT & LOSS								
Revenue	158,712	160,354	149,710	159,507	159,453	164,113	172,741	182,4
Cost of Sales	(14,151)	(14,674)	(14,236)	(15,407)	(20,335)	(15,382)	(16,751)	(18,54
Gross Profit	144,561	145,680	135,474	144,100	139,118	148,731	155,990	163,89
EBITDA	52,288	49,222	48,919	55,632	53,536	52,892	59,229	62,0
Operating Profit (before amort. of acq. intang, SBP and except.)	38,897	34,895	32,991	40,794	43,020	41,792	46,329	49,1
EMIS adjusted operating profit	38,753	37,406	35,890	39,273	39,266	41,092	44,429	47,2
Amortisation of acquired intangibles	(6,639)	(6,717)	(6,202)	(7,317)	(6,824)	(6,555)	(4,301)	(3,26
Exceptionals	(6,714)	(16,988)	1,657	(5,360)	1,802	0	0	
Share-based payments	(473)	(550)	(766)	(1,290)	(1,440)	(1,600)	(1,600)	(1,60
Operating Profit	25,071	10,640	27,680	26,827	36,558	33,636	40,429	44,3
Net Interest	(237)	(299)	(180)	(498)	(501)	(500)	(500)	(50
Profit Before Tax (norm)	39,159	35,192	33,426	41,038	43,377	42,150	46,687	49,5
Profit Before Tax (FRS 3)	25,333	10,937	28,115	27,071	36,915	33,994	40,787	44,6
Tax	(5,208)	(2,074)	(5,355)	(5,022)	(6,794)	(6,459)	(7,749)	(10,50
Profit After Tax (norm)	32,175	27,989	26,447	33,697	35,658	34,141	37,817	40,1
Profit After Tax (FRS3)	20,125	8,863	22,760	22,049	30,121	27,535	33,037	34,1
Average Number of Shares Outstanding (m)	62.8	62.9	63.0	62.9	62.9	63.0	63.0	6
EPS - normalised & diluted (p)	49.4	43.1	40.4	53.5	56.4	53.7	59.5	6
EPS - EMIS adjusted & diluted (p)	49.2	47.0	45.0	51.1	50.4	52.8	57.1	5
EPS - FRS 3 (p)	30.4	12.8	36.1	36.0	48.1	43.7	52.5	5
Dividend (p)	23.4	25.8	28.4	31.2	32.0	35.2	36.0	3
~-								
Gross Margin (%)	91.1%	90.8%	90.5%	90.3%	87.2%	90.6%	90.3%	89.
EBITDA Margin (%)	32.9%	30.7%	32.7%	34.9%	33.6%	32.2%	34.3%	34.
Operating Margin (before GW and except.) (%)	24.5%	21.8%	22.0%	25.6%	27.0%	25.5%	26.8%	27.
BALANCE SHEET								
Fixed Assets	133,292	122,979	117,920	101,089	105,518	97,721	94,178	92,1
Intangible Assets	110,953	100,844	96,807	82,345	85,295	77,440	73,039	69,6
Tangible Assets	22,187	22,037	21,000	18,399	19,870	19,070	19,070	19,5
Other fixed assets	152	98	113	345	353	1,211	2,069	2,9
Current Assets	46,088	56,900	53,107	67,278	87,170	93,213	107,709	125,8
Stocks	1,815	1,633	1,264	657	613	613	613	6
Debtors	39,970	40,148	36,223	33,047	29,993	33,722	35,495	37,4
Cash	4,303	13,991	15,620	31,099	53,008	55,322	68,045	84,1
Current Liabilities	(56,158)	(65,131)	(60,169)	(55,700)	(63,370)	(59,813)	(60,800)	(64,1
Creditors	(51,425)	(65,131)	(60,169)	(55,060)	(62,380)	(58,823)	(59,810)	(63,1
Lease liabilities	0	0	0	(640)	(990)	(990)	(990)	(9
Short term borrowings	(4,733)	0	0	Ó	Ó	Ó	Ó	
Long Term Liabilities	(9,080)	(6,734)	(8,199)	(8,469)	(10.180)	(6,119)	(4,487)	(5,0
Long term borrowings	0	0	0	0	0	0	0	(-,-
Lease liabilities	0	0	0	(3,294)	(5,891)	(5,380)	(4,869)	(4,3
Other long term liabilities	(9,080)	(6,734)	(8,199)	(5,175)	(4,289)	(739)	382	(7)
Net Assets	114,142	108,014	102,659	104,198	119,138	125,001	136,600	148,7
CASH FLOW						· · · · · ·		
	43,657	48,834	49,873	50,059	64,138	45,606	60,444	63,4
Operating Cash Flow Net Interest	(324)	(356)	(214)	(93)	(54)	(500)	(500)	(5)
					(11,684)			
Tax	(7,655)	(8,139)	(5,830)	(4,466)		(8,008)	(8,871)	(9,4
Capex	(12,084)	(11,342)	(12,767)	(13,119)	(9,491)	(8,000)	(11,800)	(12,3
Acquisitions/disposals	(1,790)	329	(9,269)	5,152	(953)	(2,000)	(2,000)	
Financing	(14,006)	571	906	(2,369)	1,324	(2,000)	(500)	(5
Dividends	(14,006)	(15,476)	(21,070)	(18,745)	(19,860)	(21,272)	(22,539)	(23,1
Net Cash Flow	8,679	14,421	1,629	16,419	23,420	3,825	14,235	17,6
Opening net debt/(cash)	9,109	430	(13,991)	(15,620)	(31,099)	(53,008)	(55,322)	(68,0
Finance leases initiated	0	0	0	(940)	(1,511)	(1,511)	(1,511)	(1,5
Other	0	0	0	(0.4.000)	(50,000)	(55.000)	0 (22.245)	(5.1.
Closing net debt/(cash)	430	(13,991)	(15,620)	(31,099)	(53,008)	(55,322)	(68,045)	(84,1



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